

IAFC Terrorism and Homeland Security (T&HS) Committee Strategic Plan

I) **IAFC Strategy:**

- Explore new methods of education delivery.
- Encourage increased membership and participation through the improvement of the IAFC's image as a valuable organization.
- Provide IAFC conferences and educational events that are relevant to current and emerging issues, and topics important to the target audiences, affiliates, and partners.
- Increase awareness of the IAFC as the go-to resource for policy support.

T&HS Committee Action: Enhance education and awareness of the national fire and emergency service, affiliated partners, and the public about fire-service-related homeland security matters.

Tasks:

- 1) **Work with FEMA to develop a project to improve NIMS education, including basic fundamental incident command training.**
 - 2) **Gain traction with the larger IAFC membership about high-threat operations, and partner with other organizations.**
 - 3) **Update Terrorism Response: A Checklist and Guide.**
 - 4) **Share greater information with the IAFC membership about emerging trends, and what fire and EMS departments can do to prepare for them.**
 - 5) **For high-threat operations, pair high-level policy with SOPs and a training plan.**
 - 6) **Raise the profile of the IAFC and the T&HS Committee as a trusted representational source for homeland security issues through representation on federal advisory committees and other similar groups.**
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II) **IAFC Strategy:**

- Leverage the repository of knowledge and experience of the IAFC and its membership to make it easily accessible for research and problem solving.
- Strengthen the IAFC role in the global community as a resource for sharing best practices and knowledge-based real world experience. Continue to develop an effective international presence and delivery of value in the association environment.

T&HS Committee Action: Engage in homeland security information collection and information sharing for fire and emergency service needs.

Tasks:

- 1) **Share greater information with the IAFC membership about emerging trends and what fire and EMS departments can do to prepare for them.**

- 2) Help IAFC members improve their information-sharing activities, including joining the LEO website; suspicious activity reporting; improving fire service representation at fusion centers; and defining what we expect from fusion centers.
 - 3) Inform IAFC members about good sources for intelligence information.
 - 4) Revise the Homeland Security Intelligence Guide for Fire Chiefs to develop a model guide for fire/EMS based fusion center assignments (including a job aid/task list.)
 - 5) Make the IAFC a repository for information on topics that the committee thinks deserves attention, including Fire as a Weapon; Active Shooter; IEDs, cyber-threats to 9-1-1 centers; etc.
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III) **IAFC Strategy:**

- Provide innovative leadership to guide the fire and emergency services to recognize and respond to emerging trends and opportunities.
- Provide IAFC conferences and educational events that are relevant to current and emerging issues, and topics important to the target audiences, affiliates and partners.

T&HS Committee Action: Contribute to the national fire and emergency service preparedness for homeland security incident response.

Tasks:

- 1) Whereas first responders to active shooter and hybrid violence incidents must recognize the interchangeable aspects of their traditional roles, integrate their training, response, and mitigation and effectively communicate and coordinate with one another in order to create an emergency response community that functions as one team to rapidly neutralize threats and save lives, the IAFC and the T&HS Committee will work with leaders of other disciplines to understand the roles, capabilities, and core competencies of the other disciplines.
 - 2) Evaluate issues relating to the safety of fire and EMS personnel and their partner organizations (such as law enforcement) in the warm zone.
 - 3) Improving preparedness for CBRNE events.
 - 4) For high-threat operations, pair high-level policy with SOPs and a training plan.
 - 5) Develop documents like the “Response to White Powder” paper that was distributed by the IAFC.
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IV) IAFC Strategy:

- Increase awareness of the IAFC as the go-to resource for policy support.
- Expand the recognition of those showing exceptional or extended service to their organizations or the industry.

T&HS Committee Action: Serve as an advocate for federal policies that support fire-and-emergency-service-related homeland security activities.

Tasks:

- 1) Articulate the gaps or needs for the fire and emergency service to policymakers.**
- 2) Raise the profile of the IAFC and the T&HS Committee as a trusted representational source for homeland security issues through representation on federal advisory committees and other similar groups.**
- 3) Educate the Executive Branch agencies and Congress about important homeland security issues for the fire and emergency service through hearing testimony and in-person meetings.**